

**Florida Defense Alliance  
 Department of Community Affairs & the Department of Transportation  
 Land-Use Planning (AICUZ) Seminar  
 May 11-12, 2004  
 Orlando, FL**

**Agenda**

May 11, 2004

1:00 – 1:15 p.m.	Introduction to the Course	Wayne Nelms, Defense Coordinator Executive Office of the Governor
1:15 –2:00 P.M.	Air & Range Installation Compatibility Use Zones (AICUZ/RAICUZ) as a Planning Tool	Alan Zusman, AICP Spl Assistant for AICUZ & Encroachment for Commander, Navy Installations
2:00– 2:45 p.m.	General Aviation Considerations Florida Statute Chapter 333	Richard C. Null Aviation Operations Administrator Aaron N. Smith Airspace & Land Use Manager
2:45 – 3:00 p.m. 3:00 –3:50 p.m.	Break Military AICUZ/RAICUZ	Marty Martin Aviation Community Planner NAS Whiting Field Gary Pelham, Chief Encroachment Office Eglin Air Force Base
3:50 –4:30 p.m.	The State of FL Growth Management Act and Comprehensive Planning	Charles Gauthier, AICP Chief of Community Planning, Department of Community Affairs
4:30 – 5:00 p.m.	The Local Comprehensive Plan Land Development Code and JLUS	Beckie Faulkenberry Planning Director Santa Rosa County

Wednesday May 12

9:00 – 9:40 a.m.	Joint Land Use Study Assistance for Communities	John Leigh, Project Manager U.S. Department of Defense Office of Economic Adjustment
9:40 –10:15 a.m.	Community Outreach	Gary Pelham, Chief Encroachment Office Eglin Air Force Base
10:15 –10:30 a.m. 10:30- 11:15 a.m.	Break A Case Study in Encroachment Buffering	Mollie Palmer Deputy Chief of Staff Dept of Environmental Protection
11:15 –12:00 p.m.	Training Review and Questions	Wayne Nelms, Defense Coordinator Executive Office of the Governor

**Members Present:** Richard Null, Aaron Smith, Duane Neiderman, David Moon, Scott J. Mikos, Carl T. Hoffman, Gary Pelham, Steve Fitzgibbons, Charles LaPradd, Curt Ivy, Mike Richardson, Bob Black, Bob Asmus, Tom Blackshear, Pat Blackshear, Zuil Hugli, Mike Furtado, Charles Gauthier, Bruce Tyson, Kim Garber, Tim Leech, Mike Holdener, Margo Moehring, Paul Catlett, Adam Mengel, Laura Butterfield, Teresa Gaillard, Vince Corbisiero, Guy P. York, Sean Corscadden, Bruce Stitt, Enid Ehrbar, Kevin Gartland, Marty Martin, Judy Harris, Mollie Palmer, Brian Watkins, Robert Jones, Subrata Basu, Paul Catlett, Kim Garber, Tim Leech, Les Solin, Rose Deem, Joshua Cheney, Kathryn Coggeshall

**Invited Guest:** Allan Zusman, John Leigh

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Esa Frazier

**Meeting Summary:**

- Wayne welcomed the group and provided an introduction to the military and community representatives about why it is important for them to understand each others roles and responsibilities. Newly passed legislation further magnifies the need for everyone to solidfy their partnerships thru land-use planning and beyond.
- Allan Zusman gave a very informative educational brief on Air Installation Compatible Use Zones (AICUZ). He gave a introductory lecture on what is an AICUZ, why it's important to have these in place, how the encroachment on these areas affects military missions adversely and the importance of growth management in relation to the military missions. With technology continuing to change the mission requirements and the population growth around bases, bases and communities need this tool, the AICUZ, to assist w/identifying compatible and incompatible uses in the neighboring areas of the bases. He outlined Navy/Marine Corp and Community initiatives that are working to address the challenges.
- Richard Null discussed the Department of Transportation's role in land-use planning. There's a variety of Florida statutes and Administrative code that define how to regulate public and military airports. The vast amount of language can be quite confusing, but that communities should focus on Chapter 333 to address compatible land-use issues. In addition, the department has to work with the FAA to include the fabric of federal rules and regulations into what occurs in the state of Florida. He provided a great deal of technical information that the communities and military representatives could utilize. The feedback was extremely positive. The group discussed challenges from both the military and community perspectives. The final discussion point was in regards to the online resources available from DOT as well as FAA and DOD.
- Marty Martin provided a military planner's perspective on AICUZ, as well as RAICUZ (Range Air Installation Compatible Use Zone). He highlighted the work he does at NAS Whiting Field. He expounded on the usefulness of an AICUZ tool in land-use planning in managing growth with mission effectiveness. The larger point made was to focus on not only safety in flight, but the safety of people in the community.
- Gary Pelham discussed the issue of encroachment in general and the outreach initiative that the Air Force has had to engage in to manage the issue. They partner with the communities to serve the community better, as well as manage the needs of their military missions. Education is the focus.
- Charles Gauthier provided a brief on the Department of Community Affairs growth management initiatives and how these are incorporated into comprehensive planning. He provided an overview of Florida statutes and DCA's responsibilities in assisting the communities with their land-use planning. Due to encroachment, many communities are participating in Joint Land-use studies, which will also require the amendment of their comprehensive plans. The tutorial he gave on how to make those amendments was helpful. He also discussed some best practices and highlighted Senate Bill 1604 and what that legislation will mean to the department and the communities. Coalitions and partnerships will be formed to support and

strengthen relationships with community leaders and base commanders in relation to transportation and safety issues. External and internal education will include range tours, presentations to communities, membership on planning, zoning and transportation boards, committees and organizations. Will ensure that bases, communities and media are all receiving accurate information. A 14-member committee has been formed and consists of community experts in specialized areas of transportation, safety, environment, etc. It is for the purpose of bringing the community planner and the base commander together. The Department of Community Affairs is under contract to generate guidelines, "Comp Plan Training book", that will be an ongoing means to keep people informed.

- Marty Martin stepped in for Becky Faulkenberry and gave a presentation on land-use planning from the perspective of the community that mirrored what he had just presented. This presentation illustrated the quality partnerships that result from two planners working side-by-side to solve challenges between the base and the community. The presentation included the logistics of how Santa Rosa incorporates the base into the land-use planning process to prevent issues from becoming too big before they are solvable. Other initiatives of the county include a land acquisition study, as well as the Joint Land-use study. Both are effective in assisting the community to work with the military installation.
- John Leigh gave an overview of the Joint Land Use Study program. It is a federally funded program that requires only 25% match from the local or state side. The goal is to find ways to solve problems together and to find areas of compatible use or managed growth to accommodate the needs of both the military and the community. He outlined the process and the expected results when a community works with his office, the Office of Economic Adjustment, to enlist in this program. He also identified other clients that they are currently working with all over the nation to give the group an idea of the magnitude of the program. Meetings are held that involve both parties so that a mutual solution is met between base officials and community leaders. The Office of Economic Adjustment (OEA) administers grants. Last year OEA funded grant projects that ranged \$18,000-\$220,000.
- Mollie Palmer updated the workshop participants on what the Department of Environmental protection is doing to combine the interests of their agency – land conservation – with that of the military. When needing to provide encroachment buffers to a military facility, it's often mutually beneficial to DEP's interests as well, making it a natural partnership. They use federal authority, along with their Florida Forever program to carry out these partnerships all over the state of Florida. Conservation easements and forestry management allows for protection of endangered species, as well as the protection of natural resources, without taking land and its economic value away from the state and local economy's revenue and taxable income resource. In addition, the Northwest Florida Greenway is an example of a project encompassing all these objectives on such a large scale that it is becoming a national model to follow. The Northwest Florida Greenway includes land in the Apalachicola forest and is expected to be a long-term effort. A Joint Strategic Plan has been compiled which will be instrumental when competing to the nationwide budget which was approved at \$20M.

**Florida Defense Alliance  
Working Group Meetings  
May 12, 2004  
Orlando, FL**

**Encroachment Working Group  
1:00 PM – 2:15 PM**

<b>1:00 PM</b>	Welcome
<b>1:10 PM</b>	Introductions
<b>1:20 PM</b>	Chairperson
<b>1:30 PM</b>	Discussion on Senate Bill 1604
<b>1:50 PM</b>	Working Group Membership Update Membership Information
<b>2:00 PM</b>	Infrastructure working Group
<b>2:05 PM</b>	Encroachment Issues (Around the room)

**Members Present:** Kellie Jo Kilberg, Vann Goodloe, Paul Hirsch, Bob Black, Russ Hauck, Sean Corscadden, Richard Null, Marty Martin, Tom Meeks, Ron Riedel, Capt Brian Watkins, Maurice Tricarico, David Stone, Kevin Gartland, Paul Catlett, Bruce Stitt, Barry Chefer, Cindy Carr, Leslie Lugo, Mollie Palmer, Sean Corscadden Guy York, Bob Asmus, Jim Brietenfeld, Aaron Smith, Duane Neiderman, David Moon, Scott J. Mikos, Carl T. Hoffman, Gary Pelham, Steve Fitzgibbons, Charles LaPradd, Curt Ivy, Mike Richardson, Tom Blackshear, Pat Blackshear, Zuil Hugli, Mike Furtado, Charles Gauthier, Bruce Tyson, Kim Garber, Tim Leech, Mike Holdener, Margo Moehring, Adam Mengel, Laura Butterfield, Teresa Gaillard, Vince Corbisiero, Enid Ehrbar, Judy Harris, Robert Jones, Subrata Basu, Kim Garber, Tim Leech, Les Solin, Rose Deem

**Invited Guest:** Jean Marie Ward

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Esa Frazier

**Meeting Summary:**

- The Encroachment working group has a new chairperson, Marty Martin, due to the fact that Bob Arnold, as a civilian member of the Air Force, cannot participate in FDA activities until after BRAC 2005. Air Force guidance won't allow his or Gary Pelham's participation at this time.
- As a new chairperson, he has asked every base to submit its encroachment issues by June 30, 2004. Encroachment discussions were particularly geared toward tall structures such as cell towers, residential and commercial buildings, etc. Other forms of encroachment, such as the limited amount of the frequency spectrum, continue to constrict the effectiveness and efficiency of military missions.
- The group also agreed to change its name to "Growth Management", which should permit more involvement of the active duty members.
- The Department of Community Affairs is under contract to generate guidelines, "Comp Plan Training book", will be an ongoing means to keep people informed.
- The issue of encroachment has been addressed and highlighted by new legislation. Bill 1604 encompasses land-use items, as well as the need to foster cooperation between communities and bases to prevent further encroachment, while still

providing for the healthy growth of those communities. Florida is a leader in the nation in this area.

- The group discussed who has completed and who is actively engaged in completing a Joint Land Use Study. Some communities are just in the process of applying for a grant from OEA to get one started in their area. The sharing of best practices was effective in helping some of these communities get organized.
- The group also summarized the training from the last two days and discussed the desire to continue this type of forum.

**Military Family Transition (Education) Working Group**  
**2:30 PM – 3:45 PM**

1430-1435	Welcome
1435-1450	Old Business Background, Mission, Installations & POCs Closed issues/Accomplishments Open issues MCEC/MOA
1450-1520	Current Activities: Briefings, Members working group Chronicle meetings conducted & issues identified Relate status of the identified issues Summarize efforts including: Positive issue resolutions that may assist other installations with similar problems, MOAs, action plans Legislative Update
1520-1550	New Business: Introduce the Higher Education sub committee chairs: Herb Babin, Jacksonville Community College and David Sutton, Pensacola Junior College Policy & legislative liaison update by Mary Jo Butler, Florida Department of Education (DOE), K-12 education Identify new Military Family Transition concerns Request additional supportive legislation
1550-1600	Future plans & open discussion Governors Base commanders meeting Next working group meeting Format for meeting

**Members Present:** Kellie Jo Kilberg, Bob Black, Russ Hauck, Sean Corscadden, Richard Null, Herbert Babin, Marty Martin, Tom Meeks, Capt Brian Watkins, Maurice Tricarico, David Stone, Linda Brown, Lt. Col Susan Kadechka, Elise Lynn, Kevin Gartland, Paul Catlett, Bruce Stitt, Sue Brookhart, Irma Avery, Rose Deem, Phylista Dudzinski, Judy Harris, David Sutton, Katy Thornton, Arthur Smith, Cynthia Carr, Ileana Gonzalez-Posada

**Invited Guest:** Jean Marie Ward, Mary Jo Butler

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Esa Frazier

**Meeting Summary:**

- Tom Meeks provided an overview to the group of how the working group was established and issues identified to date. Through the assistance of the newly passed legislation, quite a bit has been addressed, but there are still many issues to tackle. With the assistance of Memorandums of Agreement, several county school districts have started partnerships with the Military Child Education Coalition. There are 11 districts at this point that have signed an MOA. With so many of these MOAs in the works, everyone needs to provide an update to Tom of who has started or is completing the process in their area.
- Wayne Nelms provided an overview of SB 1604, including those sections that specifically address education and transition issues.
- Dave Sutton and Herb Babin, members of ACME (Florida Advisory Council on Military Education), have agreed to co-chair a subcommittee on higher education. They will be working with the Florida Defense Alliance to ensure military members and their families have access to affordable, quality education programs both on and off base. Their next meeting is in Key West on May 17-19, 2004, but they will be holding another fall conference in the Panhandle for interested parties.
- Mary Jo Butler, of the Department of Education, gave a brief to the group on what this department is doing to assist in the transition of military children into Florida schools. Senate Bill 2802 (2003) provided a list of issues to be addressed, including timely record transfers, reasonable accommodations for high school seniors transferring into Florida, researching partnerships and strategies that are successful and developing a Florida strategy from those best practices and then reporting those strategies and best practices back to the legislature. Currently, DOE is working to facilitate partnerships with in communities, as well as across the state, to facilitate the development and execution of MOAs in each county identified as having a military presence, and expanding the online resources available to military families with children in Florida Schools.

**Military Spouse Career Opportunities Working Group**  
**4:00 PM – 5:15 PM**

- 4:00 PM**      Jean Marie Ward (OSD) - National and Federal initiatives
- 4:20 PM**      Wayne Nelms (Office of the Governor) - new military employment related FL legislation & initiatives
- 4:45 PM**      Mitch Collier (Agency for Workforce Innovation) - new initiatives for military spouses along with establishment of new working relationships between the AWI and Military spouse employment professionals.

**Members Present:** Kellie Jo Kilberg, Bob Black, Russ Hauck, Sean Corscadden, Richard Null, Herbert Babin, Marty Martin, Tom Meeks, Capt Brian Watkins, Maurice Tricarico, David Stone, Linda Brown, Lt. Col Susan Kadechka, Elise Lynn, Kevin Gartland, Paul Catlett, Bruce Stitt, Sue Brookhart, Irma Avery, Rose Deem, Phylista Dudzinski, Judy Harris, David Sutton, Katy Thornton, Arthur Smith, Cynthia Carr, Ileana Gonzalez-Posada  
**Invited Guest:** Jean Marie Ward, Mary Jo Butler

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Esa Frazier

**Meeting Summary:**

- Wayne Nelms began the meeting with a brief to the group regarding new legislation passed by the Florida state legislature. The group discussed all legislation relating to military families, but focused on that which is going to address issues relating to employment of separating military, as well as the spouses of military members.
- Jean Marie Ward gave an update on the Department of Defense “Military Community and Family Policy” program. It included information on the demographics of the military and their spouses, military family financial needs, the effect that the military has on spousal employment, the effect of those issues on military retention, the expanding roles of Spousal employment assistance programs, and innovative employment programs and partnerships.
- Mitch Collier updated the working group on how the Agency for Workforce Innovation is working to ensure there are plenty of employment and career opportunities for spouses of military members. He provided an overview of their services, including One-Stop Career centers, how Senate bill 1604 has affected the programs they provide, and what the “military family employment advocates” will be doing to provide additional assistance to spouses and dependents of active duty military personnel, as well as national guard and reservists. The agency also does quite a bit to assist veterans and partners with other federal and state organizations to provide quality and innovative programs to their end-users.

**Florida Defense Alliance  
Semi-Annual Meeting  
10:00 AM – 2:30 PM  
May 13, 2004 Orlando, FL**

9:00 AM	Registration	
10:00 AM	Welcome and Self Introductions	Kellie Jo Kilberg
10:10 AM	2004 Florida Legislative Session and Update	Senator Mike Fasano
	Florida House of Representatives	TBA
10:30 AM	FY 04-05 Defense Grant Program Draft RFPs (2) Overview	Kristen Denmark
10:40 AM	Land Use Compatibility Training: Outbrief and Lessons Learned.	
		Bruce Stitt/Richard Null
10:55 AM	Northwest Florida Greenway: Status Update	Mollie Palmer/Debbie Keller
11:10 AM	Working Group Updates	
	1. Encroachment	Marty Martin
	2. Military Family Transition	Tom Meeks/Dave Sutton/Herb Babin
	3. Military Spouse Career Opportunities (AWI)	Col Susan Kadechka
	4. Marketing	Vann Goodloe
11:30 PM	State Agency Updates	
	1. Department of Transportation	Richard Null

	2. Department of Community Affairs	Bob Cambric
	3. Department of Environmental Protection	Mollie Palmer
	4. Department of Education/FL Troops to Teachers	John Winn/Ron Burton
	5. Agency for Workforce Innovation	Mitch Collier
12:00 PM	Lunch Break	
12:30 PM	Federal Updates Office of Senator Nelson Office of Congressman Miller Office of Congressman Crenshaw	Bill Sutey Bob Black Jackie Smith
12:55 PM	Office of the Governor Update	Wayne Nelms
1:05 PM	Governor's Advisory Council • Community-Visits • FL Consultant: RJ Natter & Associates/Piper Rudnick Team	Susan Story Adm Robert Natter
	Plan of Action, including PR Strategy thru Dec 2005 How we will coordinate Federal, State and Local level efforts	
1:30 PM	FDA Strategic Plan & Community Updates Discuss any Defense Grant related issues, as well as other issues the FDA needs to be addressing on behalf of your region's military members • South Florida Region • Central Florida Region • NorthEast Florida Region • NorthWest Florida Region	
2:00 PM	Open Discussion	All
2:30 PM	Adjourn	

**Members Present:** Kellie Jo Kilberg, Vann Goodloe, Paul Hirsch, Mike Richardson, Bob Black, Dan McCarthy, Russ Hauck, Sean Corscadden, Richard Null, Capt Brian Watkins, Jackie Smith, Bill Sutey, Herbert Babin, Marty Martin, Tom Meeks, Maurice Tricarico, Linda Brown, Lt. Col Susan Kadechka, Paul Catlett, Bruce Stitt, Kim Agee, Jay Allen, Jeff Hetherington, Melissa Hunt, Susan McGinn, Sharon Rodrigues, Guy York, Todd Jerome, Ron Despard, Pete Byles, Alan Petty, Greg Orchard, Charlie Sloan, Elizabethe Gianini, Mollie Palmer, Jim Breitenfeld, David Paul Horan

**Invited Guest:** Susan Story, John Hutchinson, Senator Mike Fasano, Jean Silvernail, Vickie Plunkett, Admiral Robert J. Natter, Debbie Keller

**Staff / Consultants:** Allan Jones, Kristen Denmark, Dale Ketcham, Wayne Nelms, Esa Frazier

**Meeting Summary:**

- Kellie Jo Kilberg started the meeting with a moment of silence for our men and women in service
- Senator Mike Fasano presented a summary of all military-related legislation, highlighting the successes of this legislation, specifically 1604, in including many valuable quality of life issues along with mandated improvements in growth management policies. They have even received a letter from Secretary Chu, the Undersecretary of Defense, on the innovative efforts of Florida.

- Wayne Nelms commented on the legislation as well. He also highlighted efforts by the Governor's office in regards to military appreciation month and the public relations efforts being carried out at the national level with public service advertisements in various service and political publications.
- Kristen Denmark gave a quick overview of the FY 04-05 defense grant application process and provided hard copies of both draft Requests for Proposals to those in attendance. The RFPs will also be posted on the Florida Defense Alliance website for interested parties to download.
- Bruce Stitt and Richard Null updated the FDA on the effectiveness of the AICUZ training that had just been completed. They provided their lessons learned and indicated they'd be holding more forums of this nature around the state to continue the education process.
- Mollie Palmer and Debbie Keller provided a status update of the Northwest Florida Greenway. Some new challenges have developed with funding at the national level, as well as the willingness of counties and individuals to sell land or easement rights of land in this corridor. The major concern is economic impact and the value of the land to those owners as a means of revenue for years to come. Everyone will have to look hard for creative solutions to include conservation and encroachment buffering, along with the necessity to allow for those communities to provide revenue income to their economies.
- Working group updates were given to the group as summaries of what had occurred the previous day. Marketing focused on the public relations campaign initiative of the governor's office, its success as well as the success of their efforts in the legislative session this spring. In addition, the "FDA factbooks" were highlighted and given to everyone attending the meetings. All communities in Florida with military installations had already been given at least 50 copies each to use in their local efforts.
- Through the course of the working group updates and the outbrief on the land-use training, most of the agencies had already provided their current events and initiatives to the Florida Defense Alliance.
- Bill Sutey, Bob Black and Jackie Smith updated the group on what has been going-on in Washington DC with the proposed budgets and the support for Florida military programs.
- After the military representatives were given the ability to excuse themselves, the group turned to a discussion on BRAC and how the BRAC council has been supporting the communities thus far. Admiral Natter discussed his business plan and the quality of meetings held throughout the state during April and May. Effective representation in Washington DC will require a partnership and open lines of communication between the Governor's office, himself, the BRAC council and their elected officials.
- Community updates were received from all four regions of the state. Northwest, Northeast, Central and South Florida were all well represented. For the first time, Key West also had a defense partner present at the meeting. All of the communities are getting organized, including their local, state and federal strategies. They are activating large-scale community outreach campaigns. Many have already taken trips to Washington DC to visit their delegations and the Pentagon this spring. Those who have not, have trips planned for June and July to make those trips. Those visits are being coordinated through the Florida Defense Alliance and the Governor's office/Adm Natter to make sure they are able to maximize their time in the nation's capitol.
- The group will reconvene in the Fall of this year. Please continue to coordinate on a regional and state level all of the BRAC efforts in your area.

**Florida Defense Alliance**  
**Military Legislation Signing Ceremony**  
**in partnership with the Governor's office, Florida's Legislators and Florida Military**  
**members & families**  
**May 25, 2004 at 2pm**  
**The Capitol Courtyard, Tallahassee, FL**

**Members Present:** Governor Jeb Bush, Jim Breitenfeld, Gordy Fornell, MG Douglas Burnett, Greg Krasovsky, Senator Fasano, Representative Jordan, Representative Atkinson, Rocky McPherson, Bruce Stitt, Bob Cambric, Marty Martin, Tom Meeks, Rob Vickers, Vann Goodloe, Captain Fred Shutt, many other military and Florida state government representatives

**Invited Guest:** John Molino, John Hutchinson, Susan Story, Pam Dana, Scott Fennel, Susan Parageis, and various other federal and state government representatives

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Allan Jones, Erin Heston

**Meeting Summary:**

Governor Jeb Bush signed into law bills aimed at strengthening Florida's military installations and communities, and enhancing the state's services for military families in Florida. The provisions of the bill are focused on goals such as: improving cooperation between Florida communities and military installations regarding land planning and use; enhancing educational opportunities for the children of military personnel; offering a variety of employment services for the spouses of military personnel; and providing affordable housing for military personnel and their families. Governor Bush was joined by U.S. Acting Deputy Under Secretary of Defense for Equal Opportunity John M. Molino, Senator Mike Fasano, Representative Frank Atkinson, Representative Stan Jordan, Florida Department of Veterans' Affairs Executive Director Colonel Rocky McPherson, Florida National Guard Adjutant General Douglas Burnett, Department of Community Affairs Secretary Thaddeus Cohen, and Agency for Workforce Innovation Director Susan Pareigis, as well as many men and women of Florida's armed forces and their families. In addition, the Governor's office provided access to the event via live Web cast nationwide.

**Florida Defense Alliance**  
**Arbuckle Creek Bridge Ribbon Cutting and Check Presentation Ceremony**  
**in partnership with Enterprise Florida, Polk County, Florida Legislators and Avon Park**  
**Air Force Range**  
**June 29, 2004**

**Event Summary:**

Introductions and Welcome	Jim Bell, Polk County Transportation Director
Polk County Commissioners Comments	Neil Combee, Commission-Chairman
	Randy Wilkinson, County Commissioner
Military Comments	Colonel Jerry Vaughn, Chief of Staff, The Florida Army National Guard
	Colonel Keith Gentile, Commander 18th Air Support Operations Group
Legislative Comments	Congressman Adam Putnam
	Representative Baxter Troutman

Grant Reimbursement Check Presentation to Commissioner Jack Myers  
Allan Jones, Enterprise Florida

Invitation to Join the Ribbon Cutting

Refreshments -Courtesy of Florida's Natural Growers and Chalet Suzanne Restaurant

89Parade of Military Vehicles across the Bridge

Avon Park AFR Mission Briefing Colonel Gentile

**Members Present:** Lt. Colonel Frank Walden, Congressman Adam Putnam, Representative Baxter Troutman

**Invited Guest:** Avon Park Military and Civilian Personnel, Polk County commissioners and representatives, Colonel Jerry Vaughn, Colonel Keith Gentile

**Staff / Consultants:** Kristen Denmark, Allan Jones

**ACTIVITIES HELD IN CONJUNCTION WITH THE GOVERNOR'S ADVISORY COUNCIL ON  
BRAC**

Community Meetings: Round Two

**April 6, 2004**

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to the Pensacola Area Chamber of Commerce and the Santa Rosa County Commission  
Military Regional Oversight Committee**

**Members Present:** Vann Goodloe, Paul Hirsch, Pete Gandy, Don Salter, Barb Turner, Cindy Anderson, Bill Dickson, Deano Fournier, Dick Hohorst, Eldon Riley, Evon Emerson, Garrett Walton, VADM Jack Fetterman, John Griffing, Kris Tande, RADM Skip Furlong, ADM Weisner, Lynn Bannister and Bill Sutey

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, ADM Robert Natter, Susan Story

**Event Summary:**

- |      |  |                               |
|------|--|-------------------------------|
| I.   | Opening remarks, welcome & introductions         | Pete Gandy, Chair             |
| II.  | Advisory Council on BRAC & State Consulting Team | Susan Story<br>ADM Bob Natter |
| III. | Response to H&K Report (January 2004)            | Pete Gandy                    |
| IV.  | BRAC 2005 Task Force (Escambia/Santa Rosa)       | Paul Hirsch                   |
| V.   | New Business                                     |                               |
| V.   | Adjourn  |                               |

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to the EDC of Florida's Spacecoast  
12:00 - 2:00 p.m., April 14, 2004  
Enterprise Florida Office**

**Members Present:** Lynda Weatherman, Kim Agee, Paul Hirsch, Lt Gen Paul Franklin,

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, Dale Ketcham

**Event Summary:**

- |                                 |                                  |
|---------------------------------|----------------------------------|
| Introduction & Welcome          | Kristen Denmark                  |
| Governor's BRAC Council Update  | Susan Story                      |
| Governor's Update               | Dr. Pam Dana                     |
| State Legislation Update        | Wayne Nelms                      |
| BRAC Update                     | ADM Robert J. Natter (USN, Ret.) |
| Community Discussion & Strategy | Kim Agee & Lynda Weatherman      |
| Adjourn                         |                                  |

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Team Orlando**  
**3:00 – 5:30 p.m., April 14, 2004**  
**Enterprise Florida Office**

**Members Present:** Elizabeth Gianini, Russ Hauck, Dan Holsenbeck, Ron Despard, Ed Schons, Fred Kittinger, Jerry Stahl, Charlie Sloan, Herb Smetheran, Ron Despard, Bill Sutey  
**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, Dale Ketcham

**Event Summary:**

- 3:00 p.m. Arrival
- 3:30 p.m. Welcome and Self-Introductions
- We can provide our one-minute perspective of what aspect of the community we each represent.
- 3:45 p.m. State Update
- Holland & Knight Report Status
  - Admiral Natter perspectives on state/local issues
  - State Washington activity
- 4:15 p.m. Team Orlando Update (we finalize our note card message and that's our outline)
- Poster Child of Transformation
  - jointness
  - Unique balance-DoD/Academia/Industry-resulting synergies
  - Navy Perspective
  - Army Perspective
  - Ability to take on new missions
- 4:45 p.m. Discussion on strategy
- 5:30 p.m. Adjourn

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Jacksonville Community Defense Business leaders**  
**April 19, 2004**  
**Jacksonville City Hall**

**Members Present:** Dan McCarthy, Admiral Ammerault, Mayor John Peyton, Kellie Jo Kilberg, Lad Daniels, Tillie Fowler, Ander Crenshaw, Major General Doug Burnett, VADM Jim Amerault, Bill Sutey, Erica Streibel, Jackie Smith, Bill Sutey, Bruce Stitt, Rick Higginbotham, Rep Stan Jordan, Faye Ruskin, Leigh Bradley, Jim Larivere, Kirk Wentland, Karl Yeakel, Tim Laney, members of the Jacksonville Military Affairs Taskforce, the Jacksonville Government Affairs committee and the Jacksonville Beaches Task Force

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, John Hutchinson, Darrell Kelley

**Event Summary:**

9:30-11:30 GAC Brief to community leaders in Mayor's Large Conf Room.  
Introduction & Welcome Mayor John Peyton  
Governor's BRAC Council Update Susan Story  
Governor's Update Dr. Pam Dana  
State Legislation Update Wayne Nelms  
BRAC Update ADM Robert J. Natter (USN, Ret.)  
Community Update Tillie Fowler & Dan McCarthy  
Adjourn

11:30-12:00 Meeting w/Mayor Peyton  
12:15-1:30 JAX Chamber Hosted Lunch at River Club.

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Key West Economic Development and Community Leaders  
May 3, 2004 at 12:00pm  
Double Tree Grand Key Resort, Key West**

**Members Present:** Virginia Panico, David Horan, Kenneth Wardlow, Jim Malloch, John Dolan-Heitlinger, Michael L. Browning, Jimmy Weekly, Ken Wells, Dixie Spehar  
**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, John Hutchinson

**Event Summary:**

- I. Introductions
- II. Susan Story, BRAC and the FL/BRAC Council
- III. Pam Dana and Wayne Nelms, Governors Office and New Legislation
- IV. ADM Natter, "Plan of Action and specific strategies for the community to consider
- V. Community Input and Discussion
- VI. Adjourn

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Miami Area Community Leaders  
May 4, 2004 at 8:00am  
The Biltmore Hotel-Country Club Ballroom**

**Members Present:** Diana Gonzales, Robin Reiter-Farragalli, Donald Bud Wallen, Ron Dorris, Eric Olafson, Charles LaPradd, Ed Bandas, Mike Richardson, Irwin Raij, Frank Nero, Carlos de la Cruz, MaryAnn Blom, Eric Soroka, Jeffrey Perlow, Alfred Treppeda, Daniel Tattleff, Greg Tindle, Linda Zilber, Ted Walker, David Brown, Donald Slesnick, Yocelyn Galiano-Gomez, Juan Carlos, Steve Alexander, Audrey Edmonson, Otis Wallace, Bonilyn Wilbanks-Free, Michael Addicott, Raul Martinez, Yioaset DI La Cruz, Curt Ivy, Roscoe Warren, Samuel Kissinger, Anne McDougal, Jacqueline Menendez, Robert Oldakowski, Jack Morrow, Joe Arriola, Manuel Diaz, Jorge Gonzalez, David Dermer, Danny Crew, Shirley Gibson, Alex Rey, Wayne Slaton, Tom Benton, Jim McCoy, Jim Borgmann, Billy Bain, James Vardalis, Alan Dorne, Clarence

Patterson, Josaphat Celestin, Gary Brown, Jeff Mishcom, Jannie Beverly, Myra Taylor, Charles Scurr, Eugene Flynn, Peter Lombardi, Evelyn Greer, Maria Davis, Mary Scott Russell, Christopher Russo, Norman Edelcup, Eduardo Rodriguez, Tom Will Manuel Marono, Fred Deno, Yolanda Aquilar, Velia Yedra Chruszcz

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, Darrell Kelley, John Hutchinson

**Event Summary:**

8:00-8:10 Welcome/ Opening Remarks /Breakfast-Frank Nero  
8:10-8:20 Governor's Advisory BRAC Council-Susan Story  
8:20-8:30 State of Florida BRAC Strategic Plan-Adm. Natter  
8:30-8:40 Legislative Overview-Wayne Nelms  
8:40-8:50 Miami-Dade County Perspective on Governor's Council-Robin Reiter  
8:50-9:00 Community Call to Action-County's Lobbying Team  
9:00-9:20 Q and A  
9:20-9:30 Closing Remarks-Frank Nero  
9:45-11:30 Follow-up meeting, outbrief, action items

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Avon Park Area Economic Development Defense Partners**

**May 4, 2004**

**2:30-4:00pm**

**Sebring Airport Conference Room**

**Members Present:** Louise England, Mark McDuff, Jim Polatty

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Adm Robert Natter, Susan Story

**Event Summary:**

Introduction & Welcome	Louise England
Governor's BRAC Council Update	Susan Story
Governor's Update	Dr. Pam Dana
State Legislation Update	Wayne Nelms
BRAC Update	ADM Robert J. Natter (USN, Ret.)
Community Update	Mark McDuff & Louise England
Adjourn	

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to "Greater Tampa Chamber of Commerce and the MacDill Support Committee**

**May 17, 2004 3:30-5:00pm**

**Austin Company, 1211 N. Westshore Boulevard, Suite 700  
Tampa, FL**

**Members Present:** Kim Scheeler, Greg Orchard, Roy Collins, Al Austin, Terri Walters, Stuart Rogel, Darcy Foster, Abbye Feeley, Bernardo Garcia, Judy Genshaft, Randy Goers, Mark Huey

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, Darrell Kelley

**Event Summary:**

- I. Call to Order and Introductions Al Austin  
(Chair, MacDill Support Committee)
- II. "Ensuring and Enhancing Florida's Role in the Defense of the United State of America", the Governor's Advisory Council on BRAC report to Governor Jeb Bush (compiled by Holland & Knight) Susan Story  
(Chair, Intra-State Committee to Governor's Advisory Council on BRAC)
- III. Discussion of ten elements addressing the BRAC criteria – a media tool Susan Story
  - Joint Service Capabilities
  - Access to ranges
  - Access to space
  - Multimodal transportation
  - Weather allowing year-round training
  - Availability of deepwater seaports
  - Quality of life – education and spousal employment
  - Simulation facilities
  - Willingness and ability to accept more missions
  - Success in addressing growth and encroachment
- IV. Future Steps Al Austin
- V. Adjourn

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Okaloosa Area Defense Support Initiative BRAC Taskforce  
June 2, 2004 10am – 12pm  
Okaloosa-Walton Community College, Niceville Campus, Building K, Gallery Room**

**Members Present:** Larry Sassano, Kay Rassmussen, Bob Black, Jim Brietenfeld, Gordon Eldridge, Thomas Murray, Gordy Fornell, Sam Burkett, Cliff Long, Bill Phillips, Gene Smith, Walt Spence, Danny Bowers, Del Dunn, Mike Mottern, Tom Powell, Dick Roberts, David Strunk, Calvin Wilson

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story, John Hutchinson

**Event Summary:**

Introduction & Welcome	Bob Black
Governor's BRAC Council Update	Susan Story
BRAC Update	ADM Robert J. Natter (USN, Ret.)
State Legislation Update	Wayne Nelms
Governor's Update	Dr. Pam Dana
Q & A	ALL
Adjourn	

**Susan Story and Dr. Pam Dana introduce the consulting team of RJ Natter & Associates/Piper Rudnick to Bay Defense Alliance**

**June 2, 2004**

**3:00pm**

**Gulf Power Company Conference Room  
1230 East 15th Street, Panama City, FL**

**Members Present:** Larry Dantzler, Jana Wibberly, Sean Corscadden, Tom Neubauer, Carol Atkinson, Larry Arnold, Cornel Brock, Ted Buckley, John Campbell, Gerry Clemons, Pete Mallory, William Harrison, Glen McDonald, Bob McSpadden, John Robbins, DW Smith, Joe Tannehill, Leon Walters, Ed Wright Guy York, Ted Clem, Joey Ginn Ted Spangenberg, Jerry Smithwick

**Staff / Consultants:** Kristen Denmark, Wayne Nelms, Pam Dana, Adm Robert Natter, Susan Story

**Event Summary:**

- I. Welcome from Bay Defense Alliance
- II. Remarks by Susan Story and ADM Natter
- III. General Background on the Bay Defense Alliance
- IV. Holland and Knight report
  - a. Naval Support Activity Panama City review
  - b. Tyndall AFB Review
  - c. How will the report be used?
- V. Previous BRAC data and current status
- VI. Ten Areas of Assessment
- VII. Mission of Piper Rudnick
  - a. The effect of the Navy and Air Force BRAC letters
- VIII. Florida BRAC Commissioner
  
- IX. Local issues
  - a. Funding of the F/A-22
  - b. Air Force Gift Letter Acceptance
  - c. Cost of Navy's using the range
  - d. Tyndall Bypass Road
- X. Community Capacity Analysis
- XI. Greenway Initiative
  - a. Federal funding of land
- XII. Closing